

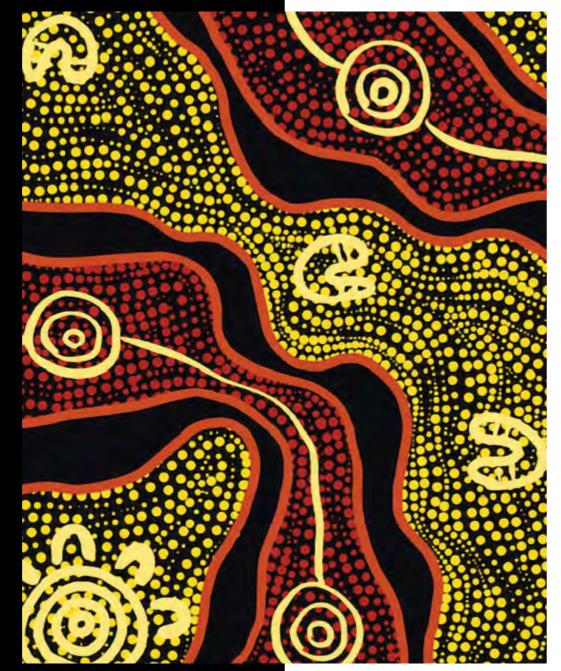
Fleetwood's defence capability statement.



Acknowledgement of Country

Fleetwood Australia acknowledges Traditional Owners of Country throughout Australia and recognises the continuing connection to lands, waters and communities. We pay our respect to Aboriginal and Torres Strait Islander cultures; and to Elders past and present.

The artwork on this page is by Garry Purchase, an Indigenous man from Sydney's Eastern suburbs. His modern take on Aboriginal art depicts Fleetwood Australia as a meeting place, symbolising the company's connection to remote regions. This artwork was created by Gary in May 2022 as part of Fleetwood's Reconciliation Action Plan (RAP). Our RAP is a commitment to creating a culturally safe workplace for Aboriginal and Torres Strait Islander peoples. As an Australian company with a history in family business, we're extending our efforts to support remote and urban communities through building and accommodation solutions.



Artwork by **Garry Purchase** (Dharawal, Bidjigal and Dhungutti)

Modular solutions crafted for a modern Australia



30 years of strengthening Australia's defence capabilities.

At Fleetwood, we recognise the complex challenges that define the modern defence landscape in Australia—from rapid technological changes and military modernisation to evolving strategic needs amidst global uncertainties. Our innovative modular building solutions are engineered to provide a robust, future-proof infrastructure that addresses today's requirements while remaining adaptable for tomorrow's demands.

With over 60 years of experience, Fleetwood is a trusted partner in delivering a broad spectrum of defence projects. Our offerings range from Secure Compartmented Information Facilities (SCIFs) and communication rooms to staff accommodation and educational facilities—all designed to meet the stringent standards required by the Department of Defence and the Commonwealth.

Our solutions are:

- **Fit-for-purpose:** Tailored to meet the unique needs of your community.
- **Future-ready:** Versatile and adaptable, evolving with future demands.
- Cost-effective: Our modular approach ensures projects are completed fully, on time and within budget.
- **Fast:** Rapid construction, built and delivered 50% faster than traditional methods.
- **Durable and sustainable:** Our construction methods produce lower greenhouse emissions and waste.
- **Minimal disruption:** Noise, traffic and overall impact to local communities is minimal, thanks to offsite construction.

Our commitment extends beyond building facilities; we aim to fortify Australia's defence capabilities through innovation and strategic collaboration. By partnering with Fleetwood, you are choosing a team dedicated to advancing Australia's security and operational readiness.

Bruce Nicholson CEO of Fleetwood Australia

About Fleetwood

With over 60 years of industry expertise, we've emerged as leaders, renowned for our commitment to innovation, quality and reliability. Our comprehensive portfolio encompasses the entire spectrum of modern modular solutions, from initial design to offsite manufacture, civil site works, transportation, installation, relocation, refurbishment, decommissioning, maintenance, operations and storage.

We've collaborated closely with both private and public sector clients to deliver a broad range of projects across multiple sectors, including:

- Education
- Defence
- Commercial
- Government
- Custodial
- Build Own Operate
- Health and Aged Care
- Multi Residential
- Tourism
- Mining and Resources





Fleetwood and Defence

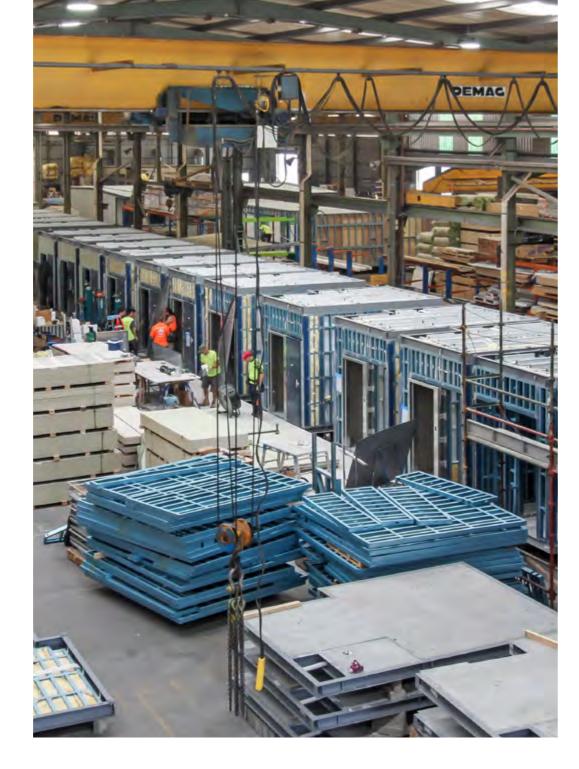
The speed and agility needed to meet Australia's modern defence.

From the outback to urban communities, we have over three decades of experience in supporting the defence industry with modular construction solutions.

We've been trusted partners on a range of projects, from Secure Compartmented Information Facilities (SCIFs), communication rooms, defence personnel accommodations to resilience centres, Custodial blocks and educational recreational facilities.

At Fleetwood, we understand the importance of crafting high-quality secure environments that help our nation's defence sector thrive. Our reputation stands as proof of our ability to deliver faster, more cost effective, customised modular environments that are built to last.





Fleetwood Quad Chart

Company Overview

Fleetwood provides modern modular building solutions, offering rapid, innovative and adaptable buildings completed in half the time of traditional construction projects.

With a six-decade legacy, we have delivered a diverse range of projects to the defence and commonwealth sectors, ranging from data centers and control rooms to SCEC 1-4 rated facilities, amenities and housing. Our flexible offsite construction processes and delivery methods arm the defence with the speed, security and adaptability needed to navigate an evolving strategic environment.

The Fleetwood Difference

Key Differentiators

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- 678 Australian owned and operated
 - ASX listed with a strong balance sheet
- Over 60 years working in remote, urban Ð Australian and offshore environments
- Employing over 650 Australians $\langle \! \! \mathcal{C} \! \! \rangle$
- National offsite construction capacity, 8c manufacturing in five states
- 俞 Robust Australian supply chain

Quality standards and accreditations

- National Heavy Vehicle Accreditation Scheme
- AS/NZS 4801:2001
- Occupational Health and Safety Management Systems
- AS/NZS ISO 9001:2015
- ISO 14001:2015

Modular Capability

Speed

50% faster construction. compared to traditional building methods.

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Quality Controlled

Offsite checks and certifications to ensure compliance with security protocols and building codes.

Adaptable

Reuse, repurpose or relocate buildings as needs evolve.



Durable

Crafted for the most

remote and rugged

environments.

Cost-effective

Offsite construction minimises cost, enabling greater certainty of budget and timings.

Partners

NSW

Public sector:







GOVERNMENT OF

Industry partners:



읊 PROPERTY

Why Fleetwood?

How we deliver modern modular solutions crafted for the next generation.

1

Security and guality control

From data centres to embassies. Fleetwood delivers factory-built SCEC rooms Level 1-4 to various facilities, meeting stringent standards. All required tests, checks, and certifications for specialised builds are done off-site, ensuring guaranteed quality. We collaborate with defence-approved contractors for seamless integration, adhering to ISO, SCEC, BCA and NCC standards in a protected environment. Modular builds off-site minimise security clearances and onboarding processes.

2 **Durable and defence-ready**

Our solutions are built to exacting standards. suitable for extreme environments and unique defence requirements. This includes enhanced security features like high-corrosion-resistant materials, steel-lined security-rated rooms, galvanised trusses and fire-rated buildings (up to and including BAL-FZ classification). All built in-factory to ballistic, hurricane and weather rated standards that are hard to do on-site in remote areas.

3

Supports personnel wellbeing

We specialise in high-quality housing and accommodation solutions for remote areas, offering everything from standard accommodation camp buildings to specialised spaces, like dining areas, mess facilities, crib rooms, recreation rooms and linen rooms. Our solutions are crafted to meet Australian construction standards and engineered to endure the harshest environments and remote sites, ensuring superior thermal performance for occupant comfort in any climate. Modular flexibility allows for easy relocation, facilitating both temporary and long-term arrangements with ease.



Site set up Handover Planning and design Foundations Onsite construction Construction over-run Traditional months construction **Traditional** Offsite Planning and design manufacturing In-house architects expedite upfront design process, design phase shortens as designs are repeated Offsite Offsite manufacture begins in parallel • • manufacturing with foundations **3D** volumetric Enhanced productivity in factory allows fast module build **20 - 50% faster** Foundations On site Fast assembly because no MEP installation and finishing personnel required

Faster Construction

4

Cost-effective

Our modular Defence buildings offer a costefficient alternative to traditional construction methods, particularly in remote or challenging locations where conventional approaches prove more expensive. With off-site construction, costs are minimised throughout the build stage, reducing waste, increasing savings and providing greater certainty on total cost and timeframes. Designed for optimal energy use and space efficiency, our buildings ensure maximum operational value.

5

Reduced environmental impact

We carefully select sustainable building materials and construction methods to minimise waste. Additionally, we actively recycle materials and efficiently manage inventory levels to further reduce our environmental footprint. Our offsite construction techniques and advanced technologies significantly reduce carbon emissions and enhance resource efficiency compared to traditional onsite builds. We continually strive to minimise waste and environmental impact by:

- Using recycled materials
- Prioritising local sourcing
- Implementing clean production methods
- Setting targets for waste reduction and recycling
- Adopting energy and water-efficient practices.

Minimised on-site disruption

Modular buildings, primarily constructed offsite, significantly reduce on-site construction time and disruption, a crucial in sensitive defence environments. This offsite method minimises the need for security clearances and reduces time spent on-site, reducing noise, dust, vibration and operational disturbances.

(7)

Flexible

From housing to amenities blocks, our modular configurations can be continuously adapted to respond to evolving needs and adjusted over time. So flexible, they can be relocated to suit temporary and long-term needs, thanks to their enduring lifespan.

World-renowned for our craft

2024

Modular Building Institute (MBI) Honorable mention

• Best Permanent Modular Education over 10,000 square feet (Our Lady's Primary School)

2023

Modular Building Institute (MBI) Winner

- Best Permanent Modular Education over 10,000 square feet (Mackenzie State Special School)
- Best Permanent Special Application over 10,000 square feet (Sydney International Speedway)
- Honourable Mention Permanent Modular Assembly (Albert Park Pavilion)
- Honourable Mention Permanent Correctional (Corrections Victoria Prison Infill Expansion)

2022

Modular Building Institute (MBI) Winner

- Best of Show Green Building (Legacy Living Lab L3)
- Best Permanent Education over 10,000 square feet (Barramurra Public School)
- Best Permanent Modular Correctional
 (NSW Justice Infrastructure Prison Infill)
- Best Permanent Modular Assembly
 (Spencer Pavilion)
- Best Relocatable Modular Assembly (Westrac End of Trip Facilities and Changeroom)

2020

Modular Building Institute (MBI) Winner

- Best Permanent Modular Education Facility over 10,000 square feet (Frankston Heights Primary School)
- Best Permanent Modular Education Facility under 10,000 square feet (Moe South Street Primary School)
- Best Permanent Modular Education Facility under 10,000 square feet (Fairfield Primary School)
- Best Relocatable Modular Education Facility over 10,000 square feet (Carey Baptist Grammar M-Link Building)

2021

Modular Building Institute (MBI) Winner

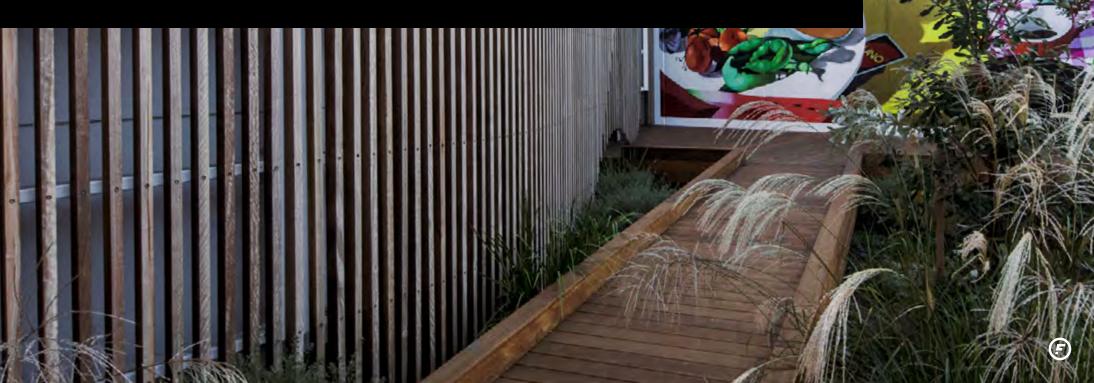
Best Relocatable Office over 10,000
 square feet (Paramatta Eels Head Office)

Our success relies on our exceptional team, client partnerships, and community.

These acknowledgements are a testament to our ongoing dedication to innovation and quality.

Standard solutions for dynamic defence environments.

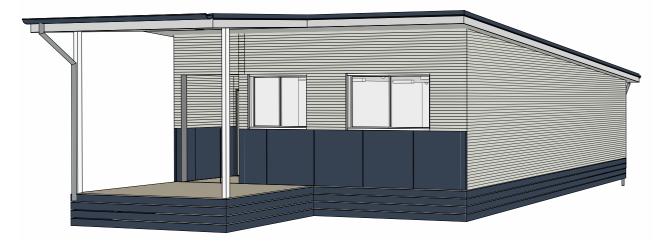
Explore our range of prefabricated builds that can be customised for highly specific defence projects.

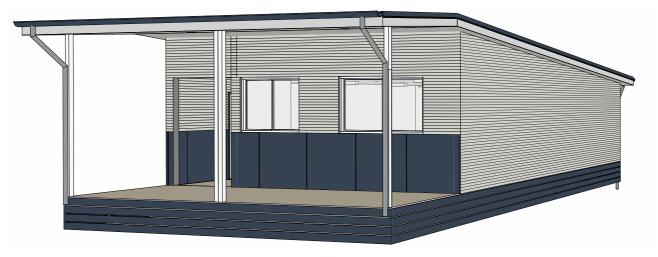


One module multiuse building

SPECIFICATION

One multiuse area





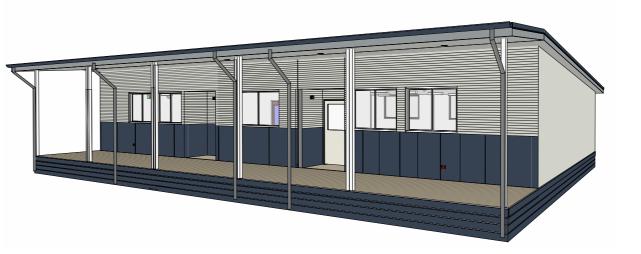
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Two module multiuse buildings

SPECIFICATION

Two multiuse areas





Multiuse Buildings

Our multiuse areas are adaptable and able to be used for a variety of purposes. Various sized sections can be grouped together or stacked easily as per your requirements:

Some recent examples include:

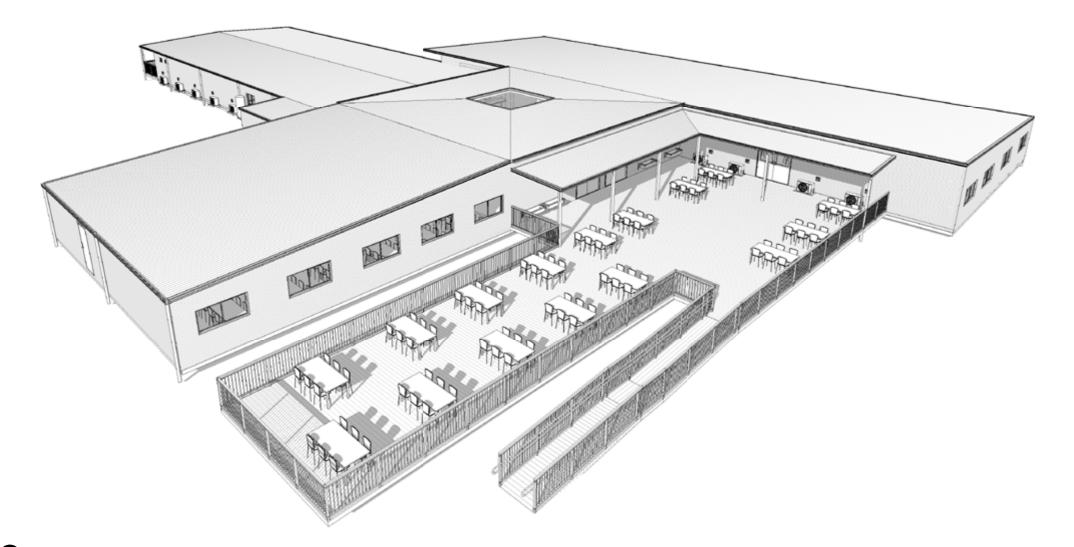
- Prayer room
- Inwards good centre
- Admin office
- Meeting room
- Guards station
- Training room
- Briefing room

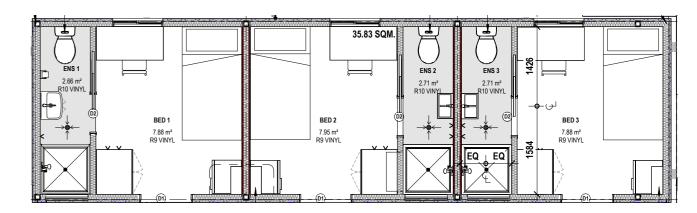
Kitchen and Dining

Customisable to your needs



Customisable to your needs

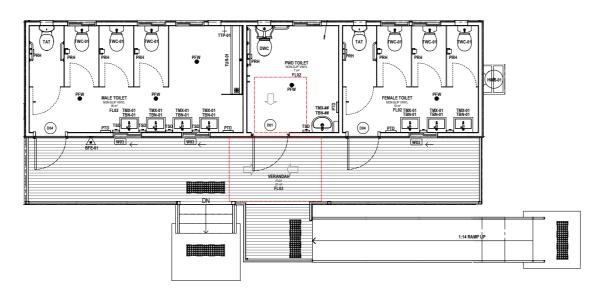


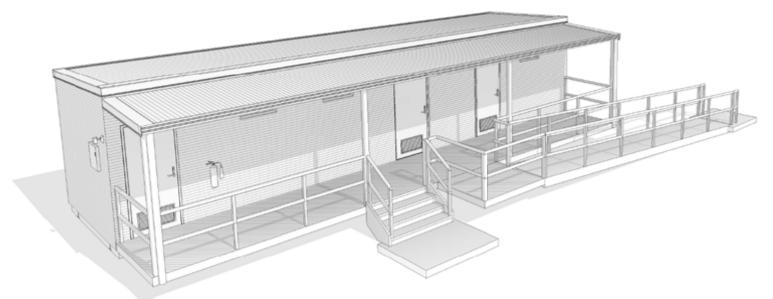




Toilet block

Customisable to your needs





16

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Admininstration building



Examples of our recent work in the education sector.



Holsworthy Barracks, NSW

Purpose built medical administration building with ambulance station.

- Designed, constructed, supplied and installed 6 modules for an onbase ambulance station, including an administration building and amenities.
- Project was completed in just over 4 months, starting November 30, 2020 and ending on April 2, 2021.
- The building was raised a minimum of 3 meters off the ground to accommodate a shared parking facility for the ambulance, with fit-outs and galvanized steel stairs installed for ease of access.

Scan to read more about this project.



18



HMAS Penguin, NSW

A 612 square meter administration office for the Department of Defence.

- Featured SCEC 2 rated administration areas, a SCEC 3 rated meeting room, training rooms, amenities, kitchen facilities, ducted air conditioning, Colorbond Ultra cladding, concealed beams and tiled amenities.
- Designed and certified the building to meet the highest bushfire rating BAL-FZ (extreme risk – Flame Zone).
- Provided a DfMA volumetric modular solution to meet clients exact requirements.
- Partnered with Puch Construction and Building and collaborated closet with key clients and stakeholders.

Scan to read more about this project.



Multiple Correctional Centres, NSW

High Intensity Program Unit (HIPU) for the NSW Department of Justice.

- Successful implementation of minimumsecurity units across NSW including sits in Wellington, Bathurst, Kempsey, Nowra, Cooma and Windsor.
- Collaboration with NSW Department of Justice, Property Asset Services and correctional centers, ensured timely delivery of fully functional, modern, highquality HIPUs.
- Modular solution minimised on-site time, facilitating smooth transition and met tight delivery timeframes.



Scan to read more about this project.



Regional Police Stations, QLD and VIC

New holding facilities, administration and amenities for occupants and staff.

• Delivery of a full turnkey solution, including: design, construction, program and project management.

 Collaboration between relevant stakeholders across multiple states to coordinate the delivery of each facility within tight time frames.

• Modular solution required minimal onsitetime making for a smooth transition for all involved.



Scan to read more about this project.





Australian Embassy, Morocco

Built in Smithfield, NSW and shipped internationally to Rabat, Morocco.

- New state-of-the-art embassy building of 450 sqm with reception area, offices, interview rooms, amenities, sick bay, breakout rooms, data room and kitchen facilities.
- Project specific feature included: highest quality ballistic rating for building exterior,
 CSC certification for shipping, ducted air conditioning, DFAT security and acoustic requirements.
- Close collaboration with clients, consultants and external stakeholders during the design and manufacturing process. Ensuring compliance with strict DFAT security specifications.

Scan to read more about this project.



Wacol Gun Range Training Facility, QLD

State-of-the-art gun range amenities block for Queensland Corrective Services.

- Project included demolishing, designing and rebuilding the new amenities block complete with: landscaping, large covered deck area, roof access system, anti-vandal finishes, shower facilities, concrete paths and stairs and secure prison-spec fencing.
- Despite a short 5-week onsite time frame, we completed the project in just 3 weeks.
- Sustainable focus by incorporating ABS beds and eliminating the need for the old septic system it preserves trees and surrounding environment.

Scan to read more about this project.



We're ready to be your trusted partners in delivering modular solutions that advance Australia's security capabilities.

Thank you for your time.

For further details please contact:

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t 1300 123 272

